TRENT LIMITED A TATA Enterprise

18th June 2025













General Economic Backdrop and Industry Outlook

Indian Retail Sector



Retail market

- FY25 was a relatively challenging year for retail in India. Multiple headwinds, including inflation, impacted discretionary spends.
- India's economy, however, remains resilient, standing out among large economies.
- A young population, urbanization, and digital proliferation drive dynamic consumption.
- A heterogenous and geographically diverse market presents both challenges and opportunities.

Fashion and lifestyle market

- Transforming with evolving consumer preferences, global access and digitalization
- Poised to grow at 10-12% CAGR to ₹18 lakh crore by 2028
- Channel diversity including omnichannel retailing are gaining traction
- Consumer expectations prioritize value, convenience, and experience, favoring brands with strong trust equity and agility



Food and Grocery Retail

- Driven by demand for packaged food, health-conscious consumption, and modern trade expansion
- Premiumization is emerging, with consumers willing to pay for convenience, quality, and wellness attributes
- Market opportunity for organized trade continues to expand



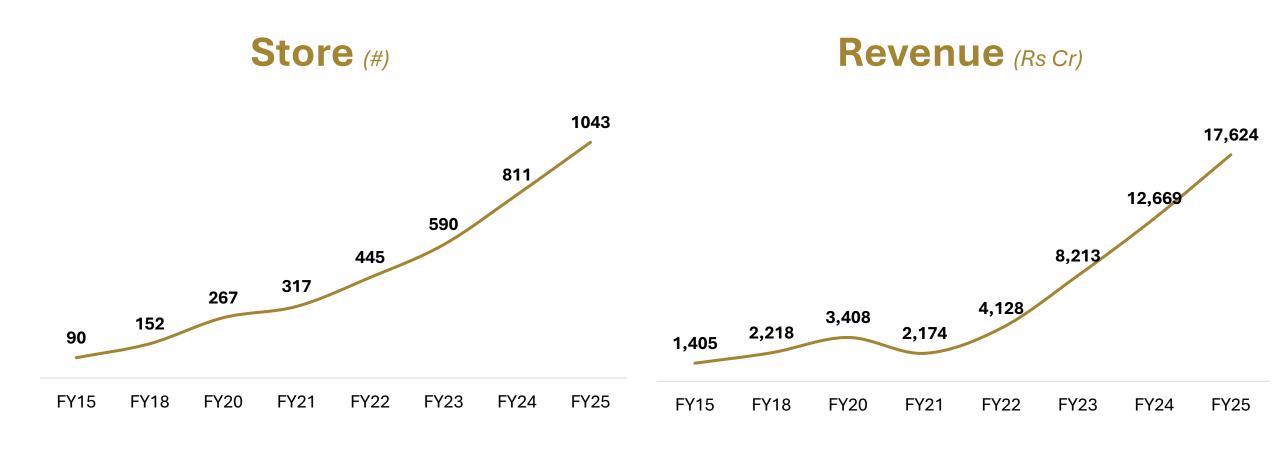
Source: Industry Reports/internal analysis

Note: Lifestyle market comprises fashion, beauty & personal care and related adjacencies

Trent's journey



Lifestyle Fashion



FY25 at a glance

Financial Performance



₹17,624 Cr.

Sales (incl. GST) ₹1,822 Cr.

Operating EBIT

₹2,077 Cr.

PBT

(before exceptional items)

₹44.58

EPS

37.2%

Operating RoCE*

30.6%

Operating RoE*

Operational Performance



1043

No. of stores#

295

Stores added in FY25#

13 Mn+ sq.ft

Retail area

3 Mn+sq.ft

Area added in FY25

242

Cities covered^

64

Cities added in FY25[^]

Stakeholders



27,800+

Core employees

100 Mn+

Customers served

470+

Supplier partners

1200+

CSR beneficiaries

4,05,000+

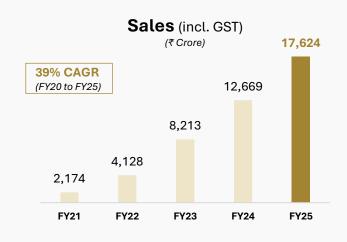
Shareholders

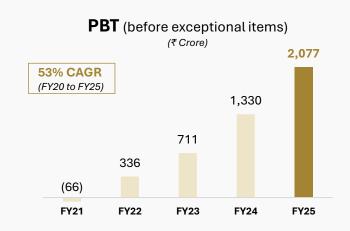
^{*}Operating ROE and ROCE % excludes exceptional items and IndAS impact

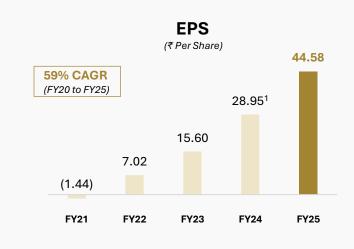
[#]Includes 2 stores in Dubai, UAE

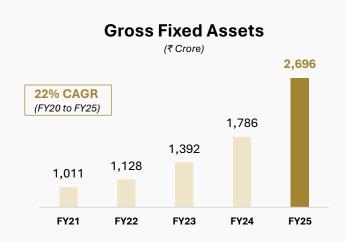
[^]Includes 1 city in UAE (i.e., Dubai)

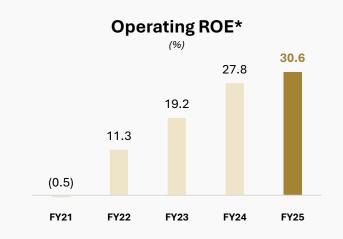
Playout

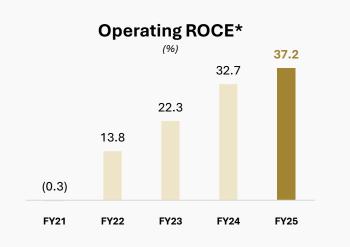






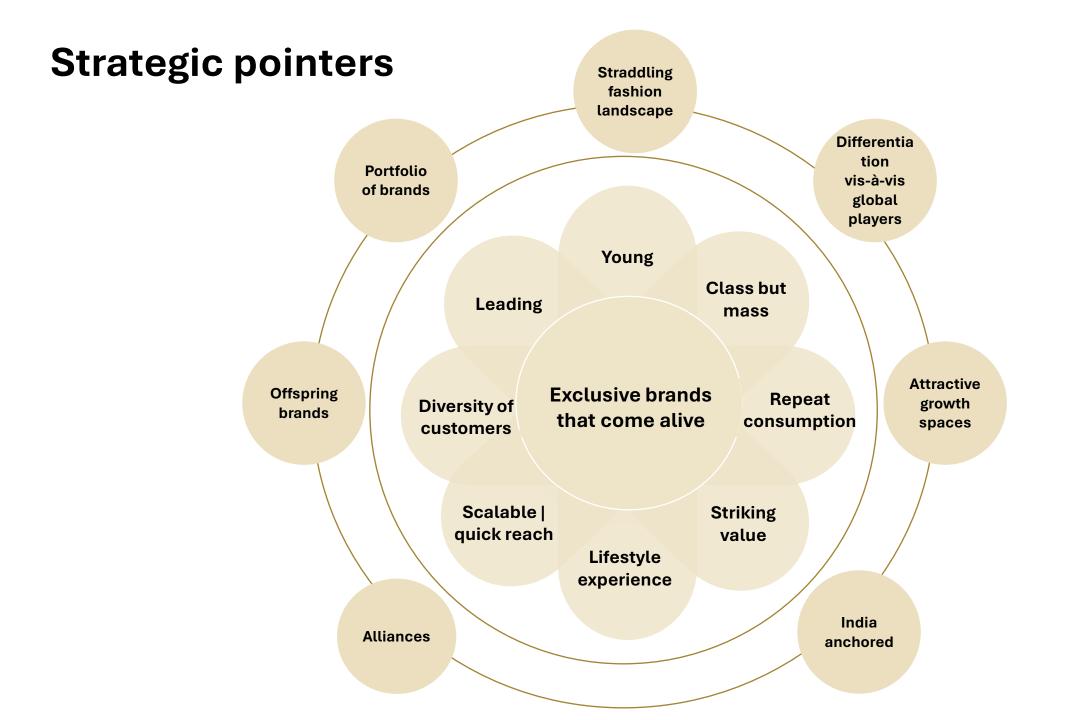






¹Before exceptional items

^{*}Operating ROE and ROCE % excludes exceptional items and IndAS impact



FRONT







Value Location Store Price Density Store-size Neighbourhood Market Categories Playbook Choices Disciplines

Format Customer SKUs Ambience

Assortment Product Quality

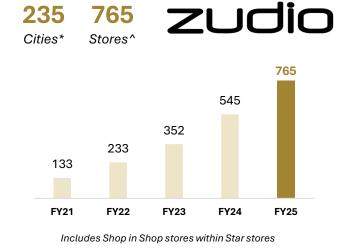


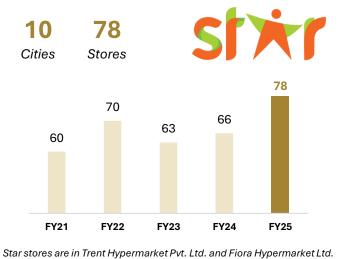


Expanding presence across markets

We are expanding into markets across India, including Tier 2 and Tier 3 locations, while strengthening our presence in metro/Tier 1 cities







13 20

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4

ZUdi

4 Citie 5 Stores $S \land M \circlearrowleft H$

^{*}Includes 1 city in UAE (i.e., Dubai)
^Includes 2 stores in Dubai. UAE

Evolving store portfolio in terms of the look & feel and aesthetics











Evolving store portfolio in terms of the look & feel and aesthetics













Store Portfolio

- Heterogeneity
- Micro market view
 - Density
 - Share
- Property market context
- Retention flexibility



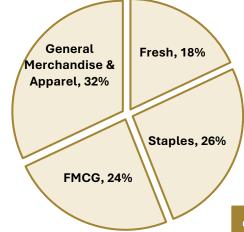


LOOKING FOR MORE FASHION?

WESTSIDE.COM

Food & grocery – Star





% Own Brand Share: 73%

Our Own Brands



Branded staples and fresh products



General merchandise



Packaged food and beverages



Disposables and room fresheners



Cleaning -aids and home care products



Fashion & Lifestyle



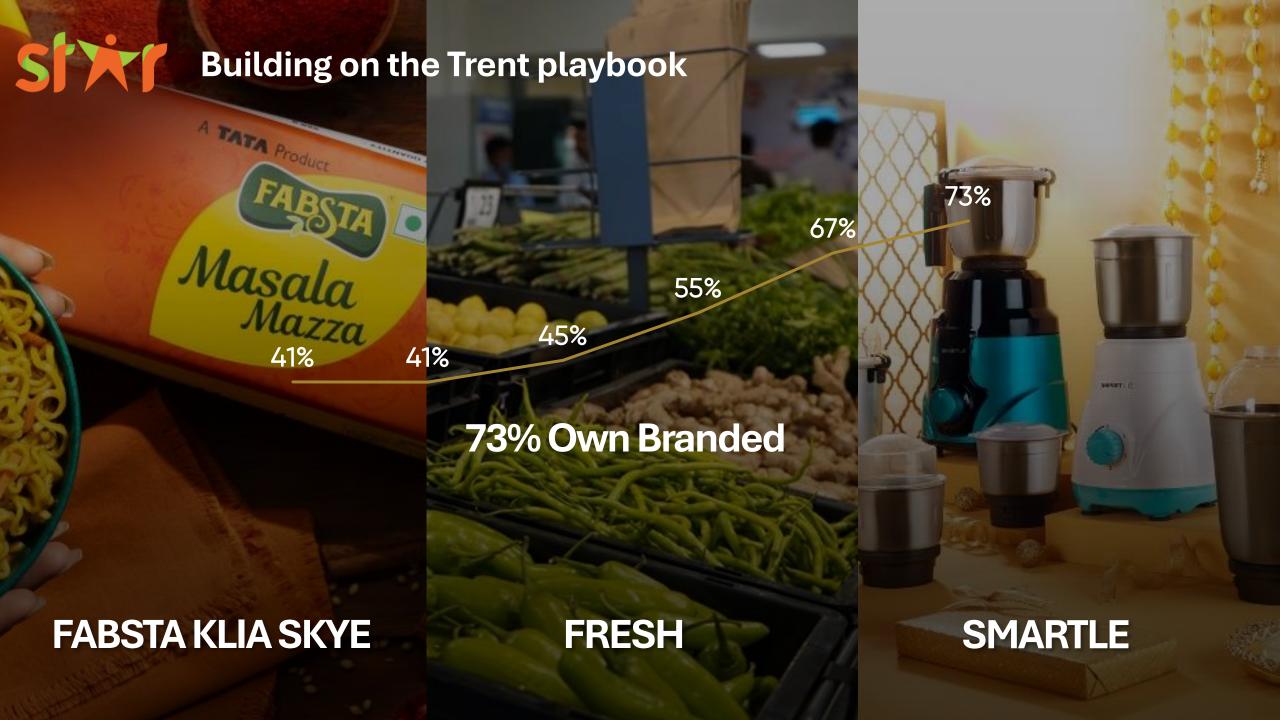
Personal care products



Pooja products

My STAR App







Wesness







Customer connect – Zudio







Technology and automation

RFID



- Visibility of inventory
- Handling efficiencies
- Relevant availability

Warehouse Automation



- Boosting throughput
- Improving space utilization
- · Time and cost efficiencies

Fashion forward



Increasingly **leveraging data analytics and Al** for tracking trends and delivering fashion







POS



RFID



DATA LAKE



TMS

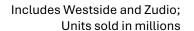


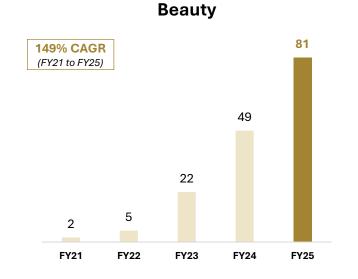
PLM

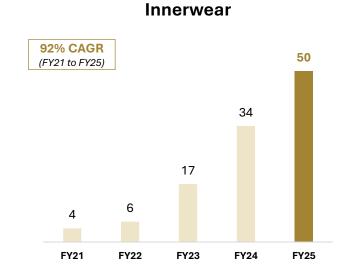


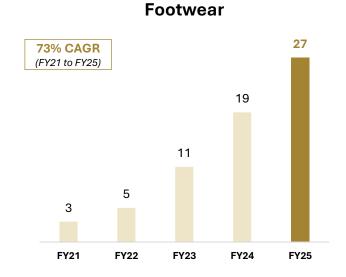
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Emerging categories

















Sustainability strategy



Three Pillars

- Resource Efficient:
 - Energy conservation, renewable sources of energy, packaging waste reduction and management practices
- Responsible by Design:
 - Selection of materials, development of suppliers, design of supply chain networks and processes
- People Conscious:
 - Prioritizing the well-being and growth of our own employees and communities



Trent has maintained "B-" in the CDP (Carbon Disclosure Program) - Climate Change 2024 evaluation. The rating signifies that Trent is conscious about the environmental impacts and is taking appropriate actions.

Sustainability goals and progress

Pillar

Material topics

Goals upto FY27

Progress so far



Resource Efficient

 Responsible Resource Consumption

Packaging and Waste Management

- Climate Crisis and Energy Management
- Sustainable Products and Services
- Replace the use of fossil fuel-based energy with renewable energy by 50% of intensity per sq. ft. and reduce consumption by 10% per sq. ft.
- Zero usage of non-recyclable packaging materials in the value chain.
- We have installed Internet of Things (IoT) in 390+ stores, which will help in uniform customer experience and establishing a baseline. We have also installed DX inverter ACs in 490 stores.
- 20%+ of our waste is traceable and processed, marking an important milestone towards achieving 100% waste recycling by 2028.
- We are also transitioning to durable, reusable totes, replacing cardboard cartons for transit between Distribution Centres and stores.



Responsible by Design

- · Sustainable Products and Services
- Transparent and Ethical Business Conduct
- Supply Chain Sustainability and Transparency
- Uniform adoption of the Trent Vendor Code of Conduct (VCoC) across all merchandise vendors and value chain
- All merchandise vendors are to be assessed on SEDEX SMETA 4-pillars
- 98%+ of our merchandise suppliers have adopted the Trent VCoC.
- 90%+ of our product suppliers (by value) are compliant with SMETA 4pillar standards



People Conscious

- Talent/Workforce Management
- Human Rights
- Employee Health, Well-being and Safety
- Diversity, Equity, Inclusion (DEI)
- Community Development
- Infectious Diseases

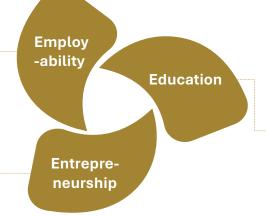
- Improving Employee Well-being Index
- Ongoing positive feedback on employee engagement indicators, supported by the initiative of integrating a Human Rights Framework with all the stakeholders, i.e. employees and value chain partners

Enriching lives through our CSR programs

Inspired by the Tata Group's founding philosophy of giving back to society, we strive to empower our communities by broadening opportunities for them that contribute to long-term societal transformation.



In partnership with the **Salaam Bombay Foundation**, we support the **skills@school programme**, offering training in diverse fields like Beauty & Wellness, Mobile Repair, Robotics, and Fashion Design, aligned with NSQF standards. This project has **supported 363 students from Mumbai and Pune**, including financial literacy training.





Partner with the Karta
Initiative India Foundation to
support 50 Trent Scholars
from economically and
socially backward
communities, helping them
pursue higher education



Karigar Clinic helps skilled craftswomen start sustainable businesses, increasing their income by 50% through training and market linkages. The "Crafting a Better Planet" initiative aims to empower 1,125 women in Kutch to upcycle 1.2 million plastic bags into unique products over the next three years



Supports the 'Nanhi Kali' project with K.C. Mahindra Education Trust, aiding 300 girls from low-income families in Mumbai to complete formal schooling and develop 21st century skills.



Looking ahead



Categories

Geographies

Culture

Relevance

Outlook

AGILE. SCALE. DESIRABLE.

- Consumer market context
- Investing ahead of the curve-talent & technology
- **Emphasis on sustainability & resilience**
- Strong headroom for growth















Thank you

For any queries, please email to: investor.relations@trent-tata.com

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